UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 Date of Report (Date of earliest event reported): May 8, 2024

PAYCOR HCM, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-40640 (Commission File Number) 83-1813909 (IRS Employer Identification No.)

4811 Montgomery Road Cincinnati, OH (Address of principal executive offices)

45212 *(Zip Code)*

(800) 381-0053 (Registrant's telephone number, including area code)

Not Applicable (Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

	Written communications p	oursuant to R	ule 425 under th	ne Securities Act	(17 CFR 230.425)
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- □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.001 par value	PYCR	The NASDAQ Stock Market LLC (Nasdaq Global Select Market)

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-
of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).
Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02 Results of Operations and Financial Condition.

On May 8, 2024, Paycor HCM, Inc. (the "Company") issued a press release announcing its financial results for the third quarter ended March 31, 2024. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference.

The information furnished in Item 2.02 of this Form 8-K, including Exhibit 99.1 attached hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing, except as otherwise expressly set forth by specific reference in such filing.

The Company makes references to certain non-GAAP financial measures in the attached press release. A description of the non-GAAP financial measures and a reconciliation of the non-GAAP financial measures to the most closely comparable GAAP financial measures are contained in the attached press release.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
<u>99.1</u>	Press Release Dated May 8, 2024
104	Cover Page Interactive Data File (formatted as Inline XBRL)

SIGNATURES

Pursuant to the requirements of the Securities Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PAYCOR HCM, INC.

May 8, 2024 By: /s/ ALICE GEENE

Name: Alice Geene

Title: Chief Legal Officer and Secretary

Paycor Announces Third Quarter Fiscal Year 2024 Financial Results

- Q3 Total revenues of \$187.0 million, an increase of 16% year-over-year, while expanding operating margins
- Q3 Recurring revenue of \$172.0 million, an increase of 14% year-over-year
- FY'24 revenue guidance of \$650 \$652 million, an increase of 18% year-over-year at the top end of the range

CINCINNATI – May 8, 2024 – Paycor HCM, Inc. (Nasdaq: PYCR) ("Paycor"), a leading provider of human capital management ("HCM") software, today announced financial results for the third quarter fiscal year 2024, which ended March 31, 2024.

"We delivered another strong quarter as our differentiated HCM solution that powers people and performance continued to resonate in the market," said Raul Villar, Jr., Chief Executive Officer of Paycor. "Recurring revenue excluding form filings grew 20% year-over-year, driven by continued success upmarket while increasing Embedded HCM partnerships."

"We continued to strategically invest in sales and PEPM expansion to fuel future growth while increasing adjusted operating margins 130 basis points year-over-year. The multi-billion dollar HCM industry is still early in its transition to modern Cloud-based solutions, and we believe there is significant runway to deliver durable revenue growth and enhanced profitability over the longer-term."

Third Quarter Fiscal Year 2024 Financial Highlights

- Total revenues were \$187.0 million, compared to \$161.5 million for the third quarter of fiscal year 2023.
- Operating income was \$7.5 million, compared to a loss from operations of \$8.0 million for the third quarter of fiscal year 2023.
- Adjusted operating income* was \$47.7 million, compared to \$39.1 million for the third quarter of fiscal year 2023.
- Net income was \$6.2 million, compared to a net loss of \$7.3 million for the third quarter of fiscal year 2023.
- Adjusted net income* was \$37.5 million, compared to \$31.6 million for the third quarter of fiscal year 2023.

Third Quarter and Recent Business Highlights

- Signed three new Embedded HCM Solution partners, further validating this efficient go-to-market channel's value proposition and demonstrating opportunity to accelerate employee growth, one of two key growth drivers, in fiscal year 2025.
- Introduced Paycor Skills, which leverages artificial intelligence to recommend skills associated with positions and people, then helps leaders identify potential skill gaps and areas for skills development.
- Released COR Space that equips leaders with tools to communicate, align goals and motivate cross-functional teams that span multiple
 departments or fall outside of typical organizational structures, such as project teams, employee resource groups, social event planning, or workbased groups like a night shift at a healthcare organization.
- Earned a Top Workplaces USA 2024 Award from Energage for the fourth consecutive year, reaffirming our dedication to fostering cultural best
 practices that not only enhance employee engagement, but also deliver tangible business results. This year's results highlighted the company's
 culture of listening and acting on feedback from associates, empowering leaders across the organization, and providing flexibility with a virtual
 first working environment.

Business Outlook

Based on information as of today, May 8, 2024, Paycor is issuing the following financial guidance:

Fourth Quarter Ending June 30, 2024:

• **Total revenues** in the range of \$160 - \$162 million.

^{*}Adjusted operating income and adjusted net income are non-GAAP financial measures. Please see the discussion below under the heading "Non-GAAP Financial Measures" and the reconciliations at the end of this press release for information concerning these and other non-GAAP financial measures referenced in this press release.

• Adjusted operating income* in the range of \$21 - \$22 million.

Fiscal Year Ending June 30, 2024:

- Total revenues in the range of \$650 \$652 million.
- Adjusted operating income* in the range of \$108 \$109 million.

*We are unable to reconcile forward-looking adjusted operating income to forward-looking income (loss) from operations, the most closely comparable GAAP financial measure, because the information needed to provide a complete reconciliation is unavailable at this time without unreasonable effort.

Conference Call Information

Paycor will host a conference call today, May 8, 2024, at 5:00 p.m. Eastern Time to discuss its financial results and guidance. To access this call, dial 1-877-407-4018 (domestic) or 1-201-689-8471 (international). The access code is 13741611. A live webcast and replay of the event will be available on the Paycor Investor Relations website at investors.paycor.com.

About Paycor

Paycor's human capital management (HCM) platform modernizes every aspect of people management, from recruiting, onboarding, and payroll to career development and retention, but what really sets us apart is our focus on leaders. For more than 30 years, we've been listening to and partnering with leaders, so we know what they need: a unified HR platform, easy integration with third party apps, powerful analytics, talent development tools, and configurable technology that supports specific industry needs. That's why more than 30,000 customers trust Paycor to help them solve problems and achieve their goals.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. All statements other than statements of historical fact, including statements regarding our future results of operations and financial position, our business outlook, our business strategy and plans, our objectives for future operations, and any statements of a general economic or industry specific nature, are forward-looking statements. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. Words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "may," "will," "should," "can have," "likely," "outlook," "potential," "targets," "contemplates," or the negative or plural of these words and similar expressions are intended to identify forward-looking statements.

These forward-looking statements are subject to a number of risks, uncertainties and assumptions, including those described in our most recent Annual Report on Form 10-K, as well as in our other filings with the Securities and Exchange Commission. We believe that these risks include, but are not limited to: our ability to manage our growth effectively; the potential unauthorized access to our customers' or their employees' personal data as a result of a breach of our or our vendors' security measures; the expansion and retention of our direct sales force with qualified and productive persons and the related effects on the growth of our business; the impact on customer expansion and retention if implementation, user experience, customer service, or performance relating to our solutions is not satisfactory; the timing of payments made to employees and taxing authorities relative to the timing of when a customer's electronic funds transfers are settled to our account; future acquisitions of other companies' businesses, technologies, or customer portfolios; the continued service of our key executives; our ability to innovate and deliver high-quality, technologically advanced products and services; our ability to attract and retain qualified personnel; the proper operation of our software; our relationships with third parties; the ongoing effects of inflation, supply chain disruptions, labor shortages and other adverse macroeconomic conditions in the market in which we and our customers operate; and the impact of an economic downturn or recession in the United States or global economy. You should not rely upon forward-looking statements as predictions of future events. The events and circumstances reflected in the forward-looking statements may not be achieved or occur. Although we believe that the expectations and assumptions reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, or achievements. We undertake no obligation to publicly update

Non-GAAP Financial Measures

To supplement our financial information presented in accordance with generally accepted accounting principles in the United States ("GAAP"), we present the following non-GAAP financial measures in this press release and on the related teleconference call: adjusted gross profit, adjusted gross profit margin, adjusted operating income, adjusted operating income margin, adjusted sales and marketing expense, adjusted general and administrative expense, adjusted research and development expense, adjusted net income, adjusted net income per share, adjusted free cash flow and adjusted free cash flow margin. Management believes these non-GAAP measures are useful in evaluating our core operating performance and trends to prepare and approve our annual budget, and to develop short-term and long-term operating plans. Management believes that non-GAAP financial information, when taken collectively, may be helpful to investors because it provides consistency and comparability with past financial performance and assists in comparisons with other companies, some of which use similar non-GAAP financial information to supplement their GAAP results. We define (i) adjusted gross profit as gross profit before amortization of intangible assets, stock-based compensation expense, and other certain corporate expenses, in each case that are included in costs of recurring revenues, (ii) adjusted gross profit margin as adjusted gross profit divided by total revenues, (iii) adjusted operating income as income (loss) from operations before amortization of acquired intangible assets and naming rights, stock-based compensation expense, exit costs due to exiting leases of certain facilities and other certain corporate expenses, such as costs related to acquisitions, (iv) adjusted operating income margin as adjusted operating income divided by total revenues, (v) adjusted sales and marketing expense as sales and marketing expenses before amortization of naming rights, stock-based compensation expense and other certain corporate expenses, (vi) adjusted general and administrative expense as general and administrative expenses before amortization of acquired intangible assets, stock-based compensation expense, exit costs due to exiting leases of certain facilities and other certain corporate expenses, (vii) adjusted research and development expense as research and development expenses before stock-based compensation expense and other certain corporate expenses, (viii) adjusted net income as income (loss) before expense (benefit) for income taxes after adjusting for amortization of acquired intangible assets and naming rights, accretion expense associated with the naming rights, change in fair value of

contingent consideration, stock-based compensation expense, gain or loss on the extinguishment of debt, exit costs due to exiting leases of certain facilities and other certain corporate expenses, such as costs related to acquisitions, all of which are tax effected by applying an adjusted effective income tax rate, (ix) adjusted net income per share as adjusted net income divided by adjusted shares outstanding, which includes potentially dilutive securities excluded from the GAAP dilutive net income (loss) per share calculation, (x) adjusted free cash flow as cash provided (used) by operating activities less the purchase of property and equipment and internally developed software costs, excluding other certain corporate expenses, which are included in cash provided (used) by operating activities and (xi) adjusted free cash flow margin as adjusted free cash flow divided by total revenues.

Other certain corporate expenses presented include one-time costs related to secondary offerings, restructuring costs, professional, consulting and other costs, transaction expenses and other costs associated with the implementation of a new enterprise-resource planning system.

The non-GAAP financial measures presented in this press release and discussed on the related teleconference call are not measures of financial performance under GAAP and should not be considered a substitute for gross profit, gross margin, income (loss) from operations, operating income margin, sales and marketing expense, general and administrative expense, research and development expense, net income (loss), diluted net income (loss) per share and cash provided (used) by operating activities. Non-GAAP financial measures have limitations as analytical tools, and when assessing our operating performance, you should not consider them in isolation, or as a substitute for analysis of our results as reported under GAAP. The non-GAAP financial measures that we present may not be comparable to similarly titled measures used by other companies. A reconciliation is provided below under "Reconciliations of Non-GAAP Measures to GAAP Measures," for each non-GAAP financial measure to the most directly comparable financial measure stated in accordance with GAAP.

Investor Relations:

Rachel White 513-954-7388 IR@paycor.com

Media Relations: Carly Pennekamp 513-954-7282 PR@paycor.com

Paycor HCM, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (in thousands, except share amounts)

Current asserts Cash and cash equivalents \$ 90,09 s \$ 95,233 so,200			March 31, 2024		June 30, 2023
Cash and cash equivalents \$ 9,098 \$ 9,233 Accounts receivable, net 43,989 30,820 Deferred contract costs 67,156 54,448 Prepaid expenses 16,985 10,488 Other current assets 7,772 2,581 Current assets before funds held for clients 226,000 193,530 Funds held for clients 1,644,233 1,049,156 Total current assets 1,644,233 1,049,156 Operating lease right-of-use assets 1,644,233 1,642,358 Operating lease right-of-use assets 1,644,333 1,643,353 Operating lease right-of-use assets 1,649,353 1,643,353 Operating lease right-of-use assets 1,649,353 1,648,353 Operating lease right-of-use assets 1,649,353 1,648,353 Operating lease right-of-use assets 1,649,353 1,649,353 Operating lease right-of-use assets 1,649,435 1,626,577 Other long-term assets 1,649,433 1,626,577 Other long-term assets 2,050,433 1,626,577 Other long-term assets	Assets		(Unaudited)	_	
Accounts receivable, net	Current assets:				
Defered contract costs	Cash and cash equivalents	\$	90,098	\$	95,233
Prepaid expenses 16,985 10,484 Other current assets before funds held for clients 226,000 13,330 Funds held for clients 1,48,233 1,049,155 Total current assets 1,644,233 1,242,686 Property and equipment, net 35,780 3,573 Operating less right-of-use assets 14,968 16,834 Goodwill 766,739 767,738 Goodwill 766,739 767,738 Intagable assets, net 190,818 20,472 Capitalized software, net 64,987 35,983 Only-ter long-term assets 18,406 2,232 Other long-term assets 3,404 2,232 Total assets 2,005,39 2,835 Current labilities 5 2,005 2,835 Accrued expenses and other current liabilities 2,005 2,835 Accrued expenses and other current liabilities 3,544 4,388 Deferred revenue 1,510,23 1,510,23 1,510,23 Outer It liabilities before client fund obligations 1,510,23 1,613,33 </td <td>Accounts receivable, net</td> <td></td> <td>43,989</td> <td></td> <td>30,820</td>	Accounts receivable, net		43,989		30,820
Offer current assets 7,72 2,581 Current assets before funds held for clients 226,000 193,530 Funds held for clients 1,644,233 1,049,156 Total current assets 1,644,233 1,242,686 Property and equipment, net 35,780 34,573 Operating lease right-of-use assets 190,818 66,639 Growill 766,739 767,738 Intagible assets, net 190,818 260,472 Capitalized software, net 184,486 162,637 Cherry Contract costs 184,486 162,637 Cherry Contract assets 2,905,349 2,541,175 Accounds proposed assets and other current liabilities 2,000,000 2,830 Accrued expenses and other current liabilities 2,508 2,411 Accrued expenses and other current liabilities 1,509,300 1,603,300 Client fund obligations 1,509,300 </td <td>Deferred contract costs</td> <td></td> <td>67,156</td> <td></td> <td>54,448</td>	Deferred contract costs		67,156		54,448
Current assets before funds held for clients 226,000 193,530 Funds held for clients 1,418,233 1,049,156 Total current assets 1,644,233 1,242,686 Property and equipment, net 35,780 34,573 Operating lease right-of-use assets 14,686 16,834 Coolwill 76,673 76,738 Interpolate Assets, net 190,818 260,472 Capitalized software, net 64,987 33,383 Conjust-term deferred contract costs 3,44 22,323 Other long-term assets 3,344 22,323 Total assets 2,905,349 2,541,75 Liabilities 3,44 2,232 Total contract translations 2,905,349 2,541,75 Current liabilities 2,905,349 2,541,75 Accrued expenses and other current liabilities 2,908 2,411 Accrued payroll and payroll related expenses 3,574 43,858 Deferred revenue 3,574 43,858 Deferred revenue 1,201,502 1,603,302 Compensating	Prepaid expenses		16,985		10,448
Funds held for clients 1,418,233 1,049,156 Total current assets 1,644,233 1,242,686 Property and equipment, net 35,780 34,573 Operating lease right-of-use assets 14,68 36,573 Operating lease right-of-use assets 14,68 36,738 Common seets 16,834 26,047 Capitalized software, net 64,987 53,933 Competing deferred contract costs 184,480 162,657 Other long-term deferred contract costs 184,480 162,657 Other long-term assets 2,905,394 2,2541,75 Charm assets 2,905,394 2,2541,75 Accounts payable 2,905,394 2,2541,75 Account payable assets and other current liabilities 2,905,394 2,914,94 Ober cred revenue 1,500,394 1,904,94 Ober cred re	Other current assets		7,772		2,581
Total current assets 1,222,666 Property and equipment, net 3,578 1,222,666 Property and equipment, net 3,578 1,573	Current assets before funds held for clients		226,000		193,530
Property and equipment, net 35,780 34,573 Operating lease right-of-use assets 14,968 16,834 Goodwill 766,738 767,738 Intangible assets, net 190,818 260,472 Capitalized software, net 64,987 35,983 Other long-term assets 184,80 162,657 Other long-term assets 3,344 2,232 Total assets 52,905,349 2,541,175 Current liabilities 82,905,349 2,541,175 Current liabilities 52,008 24,119 Accounts payable \$20,005 \$28,350 Accrued expenses and other current liabilities 25,088 24,119 Accrued payroll and payroll related expenses 36,754 43,858 Deferred revenue 14,017 13,038 Client fund obligations 15,16,023 1,63,336 Ceferred income taxes 13,696 18,047 Long-term operating leases 14,009 16,061 Other long-term liabilities 70,251 70,047 Total liabilities 70,2	Funds held for clients		1,418,233		1,049,156
Property and equipment, net 35,780 34,573 Operating lease right-of-use assets 14,968 16,834 Goodwill 766,738 767,738 Intangible assets, net 190,818 260,472 Capitalized software, net 64,987 35,983 Other long-term assets 184,80 162,657 Other long-term assets 3,344 2,232 Total assets 52,905,349 2,541,175 Current liabilities 82,905,349 2,541,175 Current liabilities 52,008 24,119 Accounts payable \$20,005 \$28,350 Accrued expenses and other current liabilities 25,088 24,119 Accrued payroll and payroll related expenses 36,754 43,858 Deferred revenue 14,017 13,038 Client fund obligations 15,16,023 1,63,336 Ceferred income taxes 13,696 18,047 Long-term operating leases 14,009 16,061 Other long-term liabilities 70,251 70,047 Total liabilities 70,2	Total current assets		1,644,233		1,242,686
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Intangible assets, net	Goodwill				767,738
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Other long-term assets 3,344 2,232 Total assets \$ 2,905,349 2,541,175 Liabilities and Stockholders' Equity Current liabilities Accrued expenses and other current liabilities Accrued payroll and payroll related expenses \$ 20,005 \$ 28,350 Accrued payroll and payroll related expenses \$ 36,754 43,858 Deferred revenue \$ 14,017 13,083 Current liabilities before client fund obligations \$ 95,864 109,410 Client fund obligations \$ 1,516,023 1,163,336 Deferred income taxes \$ 1,516,023 1,163,336 Compt-term operating leases \$ 14,004 16,061 Other long-term liabilities \$ 70,251 70,047 Total liabilities \$ 70,251 70,047 Common stock \$0,001 par value per share, \$00,000,000 shares authorized, \$178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 \$ 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 \$ 178 \$ 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023	Long-term deferred contract costs				162,657
Total assets \$ 2,905,349 \$ 2,541,175	Other long-term assets		3,344		2,232
Current liabilities and Stockholders' Equity Suppose		\$	2,905,349	\$	2,541,175
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Accrued payroll and payroll related expenses 36,754 43,858 Deferred revenue 14,017 13,083 Current liabilities before client fund obligations 95,864 109,410 Client fund obligations 1,420,159 1,553,926 Total current liabilities 15,16,023 1,163,336 Deferred income taxes 13,696 18,047 Long-term liabilities 70,251 70,047 Conther long-term liabilities 70,251 70,047 Total liabilities 70,251 70,047 Total liabilities 1,613,979 1,267,491 Commitments and contingencies 1 1,613,979 1,267,491 Common stock \$0.001 par value per share, 500,000,000 shares authorized, 178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 178 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 (245,074) 245,074 Preferred stock, \$0.001 par value, 50,000,000 shares authorized, - shares outstanding at March 31, 2024 - - Additional paid-in capital 2,067,497 2,011,194 Accumulated deficit (5	* *	Ψ		Ψ	
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Client fund obligations 1,420,159 1,053,926 Total current liabilities 1,516,023 1,163,336 Deferred income taxes 13,696 18,047 Long-term operating leases 14,009 16,061 Other long-term liabilities 70,251 70,047 Total liabilities 1,613,979 1,267,491 Commitments and contingencies 5 1 Stockholders' equity: Common stock \$0.001 par value per share, 500,000,000 shares authorized, 178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 178 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 (245,074) (245,074) Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024		_		_	
Total current liabilities	-				
Deferred income taxes 13,696 18,047 Long-term operating leases 14,009 16,061 Other long-term liabilities 70,251 70,047 Total liabilities 1,613,979 1,267,491 Commitments and contingencies Stockholders' equity: Common stock \$0.001 par value per share, 500,000,000 shares authorized, 178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 178 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 (245,074) (245,074) Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024 and June 30, 2023 - — Additional paid-in capital 2,067,497 2,011,194 Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss (1,084) (3,118)	•	_		_	
Long-term operating leases 14,009 16,061 Other long-term liabilities 70,251 70,047 Total liabilities 1,613,979 1,267,491 Commitments and contingencies Stockholders' equity: Common stock \$0.001 par value per share, 500,000,000 shares authorized, 178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 178 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 (245,074) (245,074) Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024 and June 30, 2023 — — Additional paid-in capital 2,067,497 2,011,194 Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss (1,084) (3,118)					
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Commitments and contingencies Stockholders' equity: Common stock \$0.001 par value per share, 500,000,000 shares authorized, 178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024 and June 30, 2023 Additional paid-in capital Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss	•	_		_	
Stockholders' equity: Common stock \$0.001 par value per share, 500,000,000 shares authorized, 178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 178 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 (245,074) (245,074) Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024 and June 30, 2023 — — Additional paid-in capital 2,067,497 2,011,194 Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss (1,084) (3,118)			1,015,777		1,207,171
Common stock \$0.001 par value per share, 500,000,000 shares authorized, 178,030,253 shares outstanding at March 31, 2024 and 176,535,236 shares outstanding at June 30, 2023 178 177 Treasury stock, at cost, 10,620,260 shares at March 31, 2024 and June 30, 2023 (245,074) (245,074) Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024 and June 30, 2023 — — Additional paid-in capital 2,067,497 2,011,194 Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss (1,084) (3,118)	•				
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Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024 and June 30, 2023 Additional paid-in capital 2,067,497 2,011,194 Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss (1,084) (3,118)					
Additional paid-in capital 2,067,497 2,011,194 Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss (1,084) (3,118)	Preferred stock, \$0.001 par value, 50,000,000 shares authorized, — shares outstanding at March 31, 2024		_		_
Accumulated deficit (530,147) (489,495) Accumulated other comprehensive loss (1,084) (3,118)			2,067,497		2,011,194
Accumulated other comprehensive loss (1,084) (3,118)					
	Total stockholders' equity	_	1,291,370	_	1,273,684
		\$		\$	2,541,175

Paycor HCM, Inc. and Subsidiaries Condensed Consolidated Statements of Operations (Unaudited) (in thousands, except share amounts)

		Three Mon	Nine Months Ended					
		Marc	ch 31,	March 31,				
	_	2024	2023	2024		2023		
Revenues:	_			 				
Recurring and other revenue	\$	171,973	\$ 150,757	\$ 451,913	\$	389,908		
Interest income on funds held for clients		15,046	10,725	38,235		22,741		
Total revenues		187,019	161,482	490,148		412,649		
Cost of revenues		58,736	49,323	165,239		138,692		
Gross profit		128,283	112,159	324,909		273,957		
Operating expenses:								
Sales and marketing		55,839	55,499	166,370		155,607		
General and administrative		49,921	51,033	154,843		151,405		
Research and development		15,067	13,658	45,787		39,935		
Total operating expenses		120,827	120,190	367,000		346,947		
Income (loss) from operations		7,456	(8,031)	(42,091)		(72,990)		
Other (expense) income:								
Interest expense		(1,146)	(1,970)	(3,543)		(3,461)		
Other		1,133	2,003	319		2,514		
Income (loss) before benefit for income taxes		7,443	(7,998)	(45,315)		(73,937)		
Income tax expense (benefit)		1,250	(658)	(4,663)		(10,082)		
Net income (loss)	\$	6,193	\$ (7,340)	\$ (40,652)	\$	(63,855)		
Basic and diluted net income (loss) per share	\$	0.03	\$ (0.04)	\$ (0.23)	\$	(0.36)		
Weighted average common shares outstanding:								
Basic and diluted		177,968,744	176,306,017	177,494,795		175,879,962		

Paycor HCM, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (Unaudited) (in thousands)

Nine Months Ended March 31,

	March 31,		
	2024	2023	
Cash flows from operating activities:			
Net loss	\$ (40,652)	\$ (63,855)	
Adjustments to reconcile net loss to net cash provided by operating activities:			
Depreciation	4,464	3,571	
Amortization of intangible assets and software	101,872	92,727	
Amortization of deferred contract costs	46,524	33,246	
Stock-based compensation expense	50,813	58,019	
Deferred tax benefit	(4,670)		
Bad debt expense	4,937	3,233	
Loss on sale of investments	280	232	
Loss on foreign currency exchange	186	381	
(Gain) loss on lease exit	(24)	950	
Naming rights accretion expense	3,066		
Change in fair value of contingent consideration	2,816		
Other	66	(930)	
Changes in assets and liabilities, net of effects from acquisitions:			
Accounts receivable	(18,124)	, , ,	
Prepaid expenses and other assets	(9,567)		
Accounts payable	(8,478)	6,229	
Accrued liabilities and other	(13,944)	(19,602)	
Deferred revenue	1,190	1,119	
Deferred contract costs	(81,055)		
Net cash provided by operating activities	39,700	16,385	
Cash flows from investing activities:		-	
Purchases of client funds available-for-sale securities	(226,919)	(365,196)	
Proceeds from sale and maturities of client funds available-for-sale securities	178,134	259,097	
Purchase of property and equipment	(2,451)	(3,285)	
Acquisition of intangible assets	(4,954)	(18,842)	
Acquisition of businesses, net of cash acquired	82	(18,793)	
Internally developed software costs	(38,268)	(30,600)	
Net cash used in investing activities	(94,376)	(177,619)	
Cash flows from financing activities:		-	
Net change in cash and cash equivalents held to satisfy client funds obligations	364,028	(453,685)	
Payment of capital expenditure financing	(3,689)	· —	
Repayments of debt and finance lease obligations	(809)	(211)	
Withholding taxes paid related to net share settlements	(2,373)	(2,150)	
Proceeds from exercise of stock options	_	345	
Proceeds from employee stock purchase plan	7,864	8,285	
Net cash provided by (used in) financing activities	365,021	(447,416)	
Impact of foreign exchange on cash and cash equivalents	(3)	(15)	
Net change in cash, cash equivalents, restricted cash and short-term investments, and funds held for clients	310,342		
Cash, cash equivalents, restricted cash and short-term investments, and funds held for clients, beginning of period	879,046	1,682,923	

Cash, cash equivalents, restricted cash and short-term investments, and funds held for clients, end of period	\$ 1,189,388	\$ 1,074,258
Supplemental disclosure of non-cash investing, financing and other cash flow information:		
Capital expenditures in accounts payable	\$ 20	\$ 2
Cash paid for interest	\$ 145	\$ _
Right-of-use assets obtained in exchange for operating lease liabilities	\$ _	\$ 6,257
Capital lease asset obtained in exchange for capital lease liabilities	\$ 3,393	\$ _
Reconciliation of cash, cash equivalents, restricted cash and short-term investments, and funds held for clients to the Consolidated Balance Sheets		
Cash and cash equivalents	\$ 90,098	\$ 82,858
Funds held for clients	1,099,290	991,400
Total cash, cash equivalents, restricted cash and short-term investments, and funds held for clients	\$ 1,189,388	\$ 1,074,258

Adjusted Gross Profit and Adjusted Gross Profit Margin (Unaudited)

	Three Months Ended							Nine Months Ended						
(in thousands)		March 31, 2024 March 31, 2			31, 2023 March 31, 2024			March 31, 2023						
Gross Profit*	\$	128,283	\$	112,159	\$	324,909	\$	273,957						
Gross Profit Margin		68.6 %		69.5 %		66.3 %		66.4 %						
Amortization of intangible assets		740		1,358		2,749		3,786						
Stock-based compensation expense		1,677		2,440		5,676		6,755						
Adjusted Gross Profit*	\$	130,700	\$	115,957	\$	333,334	\$	284,498						
Adjusted Gross Profit Margin		69.9 %		71.8 %		68.0 %		68.9 %						

^{*} Gross Profit and Adjusted Gross Profit were burdened by depreciation expense of \$0.6 million and \$0.4 million for the three months ended March 31, 2024 and 2023, respectively, and \$1.7 million and \$1.3 million for the nine months ended March 31, 2024 and 2023, respectively. Gross Profit and Adjusted Gross Profit were burdened by amortization of capitalized software of \$9.6 million and \$7.2 million for the three months ended March 31, 2024 and 2023, respectively, and \$27.3 million and \$20.3 million for the nine months ended March 31, 2024 and 2023, respectively. Gross Profit and Adjusted Gross Profit are burdened by amortization of deferred contract costs of \$9.5 million and \$6.8 million for the three months ended March 31, 2024 and 2023, respectively, and \$26.5 million and \$18.6 million for the nine months ended March 31, 2024 and 2023, respectively.

Adjusted Operating Income (Unaudited)

		Three Mo	nth	is Ended	Nine Months Ended						
(in thousands)	March 31, 2024			March 31, 2023	M	arch 31, 2024	M	larch 31, 2023			
Income (loss) from Operations	\$	7,456	\$	(8,031)	\$	(42,091)	\$	(72,990)			
Operating Margin		4.0 %		(5.0)%		(8.6)%		(17.7)%			
Amortization of intangible assets		23,935		24,467		74,608		72,410			
Stock-based compensation expense		14,849		20,384		50,813		58,019			
Loss (gain) on lease exit*		5		915		(24)		1,733			
Corporate adjustments**		1,485		1,372		3,641		7,991			
Adjusted Operating Income	\$	47,730	\$	39,107	\$	86,947	\$	67,163			
Adjusted Operating Income Margin		25.5 %		24.2 %		17.7 %		16.3 %			

^{*} Represents exit costs due to exiting leases of certain facilities.

^{**} Corporate adjustments for the three and nine months ended March 31, 2024 relate to costs associated with the secondary offering completed in March 2024 ("March 2024 Secondary Offering") and December 2023 ("December 2023 Secondary Offering") of \$0.9 million and \$1.5 million, respectively, and professional, consulting, and other costs of \$0.6 million and \$2.1 million, respectively. Corporate adjustments for the three and nine months ended March 31, 2023 relate to costs associated with secondary offerings completed in December 2022 ("December 2022 Secondary Offering") and September 2022 ("September 2022 Secondary Offering") of \$— million and \$2.2 million, respectively, professional, consulting, and other costs of \$1.0 million and \$3.5 million, respectively, and transaction expenses and other costs of \$0.4 million and \$2.3 million, respectively.

Adjusted Operating Expenses (Unaudited)

	Three Months Ended				Nine Months Ended			
(in thousands)	Marc	ch 31, 2024	M	Iarch 31, 2023	M	larch 31, 2024	N	March 31, 2023
Sales and Marketing expense	\$	55,839	\$	55,499	\$	166,370	\$	155,607
Amortization of intangible assets		(1,059)		(756)		(3,176)		(2,823)
Stock-based compensation expense		(4,783)		(8,311)		(16,325)		(24,408)
Adjusted Sales and Marketing expense	\$	49,997	\$	46,432	\$	146,869	\$	128,376
General and Administrative expense	\$	49,921	\$	51,033	\$	154,843	\$	151,405
Amortization of intangible assets		(22,136)		(22,353)		(68,684)		(65,801)
Stock-based compensation expense		(6,059)		(7,168)		(21,082)		(19,765)
(Loss) gain on lease exit*		(5)		(915)		24		(1,733)
Corporate adjustments**		(1,485)		(1,372)		(3,641)		(7,991)
Adjusted General and Administrative expense	\$	20,236	\$	19,225	\$	61,460	\$	56,115
Research and Development expense	\$	15,067	\$	13,658	\$	45,787	\$	39,935
Stock-based compensation expense		(2,330)		(2,465)		(7,730)		(7,091)
Adjusted Research and Development expense	\$	12,737	\$	11,193	\$	38,057	\$	32,844

^{*} Represents exit costs due to exiting leases of certain facilities.

Adjusted Net Income and Adjusted Net Income Per Share (Unaudited)

.,	,					N. M. (1. 17. 1. 1						
		Three Months Ended				Nine Mon	ths Ended					
(in thousands)	Ma	arch 31, 2024	M	arch 31, 2023	M	arch 31, 2024	M	arch 31, 2023				
Net income (loss) before expense (benefit) for income taxes	\$	7,443	\$	(7,998)	\$	(45,315)	\$	(73,937)				
Amortization of intangible assets		23,935		24,467		74,608		72,410				
Naming rights accretion expense		1,005		1,884		3,066		3,198				
Change in fair value of contingent consideration		_		_		2,816		_				
Stock-based compensation expense		14,849		20,384		50,813		58,019				
Loss (gain) on lease exit*		5		915		(24)		1,733				
Corporate adjustments**		1,485		1,372		3,641		7,991				
Non-GAAP adjusted income before applicable income taxes		48,722		41,024		89,605		69,414				
Income tax effect on adjustments***		(11,206)		(9,435)		(20,609)		(15,965)				
Adjusted Net Income	\$	37,516	\$	31,589	\$	68,996	\$	53,449				
Adjusted Net Income Per Share	\$	0.21	\$	0.18	\$	0.39	\$	0.30				
Adjusted shares outstanding****		178,124,254		176,499,160		177,731,239		176,211,488				

^{*} Represents exit costs due to exiting leases of certain facilities.

^{**} Corporate adjustments for the three and nine months ended March 31, 2024 relate to costs associated with the March 2024 Secondary Offering and December 2023 Secondary Offering of \$0.9 million and \$1.5 million, respectively, and professional, consulting, and other costs of \$0.6 million and \$2.1 million, respectively. Corporate adjustments for the three and nine months ended March 31, 2023 relate to costs associated with the December 2022 Secondary Offering and the September 2022 Secondary Offering of \$— million and \$2.2 million, respectively, professional, consulting, and other costs of \$1.0 million and \$3.5 million, respectively, and transaction expenses and other costs of \$0.4 million and \$2.3 million, respectively.

- *** Non-GAAP adjusted income before applicable income taxes is tax effected using an adjusted effective income tax rate of 23.0% for each of the three and nine months ended March 31, 2024 and 2023.
- **** Adjusted shares outstanding for the three and nine months ended March 31, 2024 and 2023 are based on the if-converted method and include potentially dilutive securities that are excluded from the U.S. GAAP dilutive net income per share calculation because including them in the computation of net income per share would have an anti-dilutive effect.

Adjusted Free Cash Flow and Adjusted Free Cash Flow Margin (Unaudited)

	Three Months Ended				Nine Months Ended			
(in thousands)	March 31, 2024		March 31, 2023		March 31, 2024		March 31, 2023	
Net cash provided by operating activities	\$	39,663	\$	34,883	\$	39,700	\$	16,385
Purchase of property and equipment		(383)		(664)		(2,451)		(3,285)
Internally developed software costs		(12,960)		(11,928)		(38,268)		(30,600)
Corporate adjustments*		1,485		1,372		3,641		7,991
Adjusted Free Cash Flow	\$	27,805	\$	23,663	\$	2,622	\$	(9,509)
Adjusted Free Cash Flow Margin		14.9 %		14.7 % 0.5 %			(2.3)%	

^{*} Corporate adjustments for the three and nine months ended March 31, 2024 relate to costs associated with the March 2024 Secondary Offering and December 2023 Secondary Offering of \$0.9 million and \$1.5 million, respectively, and professional, consulting, and other costs of \$0.6 million and \$2.1 million, respectively. Corporate adjustments for the three and nine months ended March 31, 2023 relate to costs associated with the December 2022 Secondary Offering and the September 2022 Secondary Offering of \$— million and \$2.2 million, respectively, professional, consulting, and other costs of \$1.0 million and \$3.5 million, respectively, and transaction expenses and other costs of \$0.4 million and \$2.3 million, respectively.